CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM
INTERNATIONAL PROXY VOTING GUIDELINES  MARCH 16, 1998

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## 1000 REPORTS, ACCOUNTS & DIVIDENDS

# 1100 <u>Directors' and Auditors' Reports and Financial Statements.</u>

# 1110 Receive and approve directors' reports and audited accounts for previous financial reporting period.

CASE-BY-CASE. Generally in favor unless we are aware that there are serious concerns about the accounting principles used or doubts about the integrity of the company's auditor.

# 1111 Approve appropriation of profits.

CASE-BY-CASE. Generally in favor unless payout is unreasonably low or the dividends are not covered by reserves and cash flow.

# 1120 Change method of preparing accounts or distributing financial statements to shareholders.

CASE-BY-CASE. If the changes have been instituted by a nationwide regulation, they will be approved. Otherwise, they will be carefully scrutinized to ensure they are not damaging to our interests.

# 1130 Change date of fiscal year-end.

FOR

# 1140 Approve reports of the Commisaire aux Apports (independent merger transaction auditor).

CASE-BY-CASE. They will be voted against if we are aware of serious concerns about the accounting principles used or doubts about the integrity of the auditors.

## 1150 Approve amendments to financial statements from a prior period.

CASE-BY-CASE. Generally in favor unless we are aware they are prejudicial to our interests.

## 1200 Dividends

## 1210 Declare/pay dividends on ordinary shares.

CASE-BY-CASE. Generally in favor unless payout is unreasonably low or the dividends are not covered by reserves and cash flow.

1260 Change in method of determining eligibility for dividends.

CASE-BY-CASE. Attention will be focused on whether the new method is detrimental to our interests.

# **1500** Accounting Matters

1510 Approve a specific accounting transaction (other than dividend related).

**FOR** 

1511 Authorize Directors to appropriate reservas voluntarias (Spain).

**FOR** 

1512 Authorize Directors to make transfers among/between reserve accounts.

**FOR** 

1514 Authorize Directors to make a contribution on behalf of the company to a political party.

FOR as long as the company provides data on amount and rationale for donation.

1515 Approve a contribution to a charity/foundation.

FOR as long as the contribution is an arms' length transaction.

## 2000 AUDITORS

## 2100 Appointment of auditors.

## 2110 Appoint external auditors.

FOR unless there are reasons to question their independence.

2115	Appoint members of the Board of Statutory Auditors.
	FOR
2120	Appoint internal auditors, Commissaires-reviseurs, Kontrolstelle, or similar.
	FOR. In Japan, internal auditors specified as independent but with a past affiliation with the company will not be supported.
<u>2200</u>	Determination of Auditors' Fees
2220	Authorize Directors to set auditors' remuneration.
	FOR
<u>2300</u>	Removal of Auditors
2310	Accept resignation of auditors.
	CASE-BY-CASE. Ensure auditors have not been pressured to resign because of their zeal in providing full disclosure.
2320	Remove present auditors from office.
	SAME AS 2310
<u>2400</u>	Change in number of auditors.
2410	Increase number of auditors.
	FOR

2420 Decrease number of auditors.

**FOR** 

# 3000 DIRECTORS & BOARD MATTERS

## 3100 Individual Directors/Supervisory Board Members.

#### 3110 Elect/re-elect one or more directors.

CASE-BY-CASE. Generally in favor. However, in those cases where the company has been contacted to explain its underperformance and the explanation is not deemed satisfactory, a vote AGAINST the slate of directors will be cast. Also, votes will be cast AGAINST directors or candidates who may have an inherent conflict by virtue of receiving consulting fees, if they represent a significant percent of the director's income.

# 3115 Re-elect a Director who is beyond the mandatory retirement age.

AGAINST unless there are extenuating circumstances.

## 3117 Elect/re-elect a management nominee (contested election).

CASE-BY-CASE. The vote will be cast either for the management nominee or the dissident nominee depending on our perception of which nominee will better serve our interests. The following factors will be considered: long-term financial performance of the target company relative to its industry, management's track record, background to the proxy contest, qualifications of director nominees in both slates, evaluation of what each side is offering shareholders as well as the likelihood that the proposed objectives and goals can be met, and stock ownership positions of each slate.

#### 3118 Elect a dissident nominee (contested election).

**SAME AS 3117** 

## 3119 Elect a corporation as a director (France).

CASE-BY-CASE. Consider whether the corporation which is proposed to act as a director will represent the interests of all shareholders or just its own interests.

## 3120 Set/approve directors' fees.

CASE-BY-CASE. Generally in favor unless the proposed fees appear out of line with national industry practice in the company's country of incorporation.

## 3123 Authorize directors to set retirement payment for retiring director(s).

Vote FOR this management proposal only if it clearly states that it affects employee directors. If it is not clear who will be affected by the proposal, vote AGAINST it.

# 3125 Authorize allotment of share options to a specific director, pursuant to a previously-approved stock option plan.

**FOR** 

# 3126 Revoke previous appropriation or amount set for directors' fees.

CASE-BY-CASE. Consider the reasons given for the revocation.

## 3130 Removal of specific current directors from office.

#### 3131 Remove director from Board.

CASE-BY-CASE. Consider whether the removal is justified and to our benefit.

3132 Accept resignation of director.

FOR

- 3140 Procedures by which directors are elected or replaced.
- 3141 Adopt system of cumulative voting for directors (votes = shares x seats).

FOR (per Section 6900 California Government Code).

3142 Remove cumulative voting provision.

**AGAINST** 

3143 Require more than a simple majority of votes to remove a Director.

**AGAINST** 

3144 Establish a Nominating Committee.

CASE-BY-CASE. If the company's performance has been below average and the nominating committee is to be composed of independent directors, a vote may be cast FOR the proposal.

## 3200 Overall structure of Board

#### 3210 Change size of Board

CASE-BY-CASE. We consider the size and complexity of company an important factor in determining the appropriate number of directors. Ten to fifteen members is our preferred range for large companies; smaller growth companies with a single business line may be effectively governed with fewer directors. Thus, we normally vote FOR proposals to expand the size of the board as a company grows. But we also examine the takeover implications of proposals to change the size of the board. If a proposal to increase or decrease board size is clearly meant to deter a worthwhile takeover offer we vote AGAINST.

<u>3220</u>	Change constituency representation of Board (e.g. labor/mgmt/capital balance).
3221	Reduce number of directors representing shareholders.
	AGAINST
3222	Increase number of directors representing shareholders.
	FOR
<u>3240</u>	Allow directors to appoint alternate directors to attend meetings in their place.
	FOR
<u>3250</u>	<u>Directors' terms of office</u> .
3251	Lengthen directors' terms of office.
	AGAINST
3252	Shorten directors' terms of office.
	FOR
3253	Establish staggered term (classified board) system.
	AGAINST
3254	Establish staggered term (classified board) system including provision that directors may only be removed for cause.

**AGAINST** 

3255 Change from staggered terms to annual election.

**FOR** 

- 3260 Executive vs. Non-executive (Independent/outside) directors.
- 3261 Define independent status more strictly.

**FOR** 

3262 Define independent status less strictly.

**AGAINST** 

3263 Establish a requirement that some number of directors be non-executives.

CASE-BY-CASE. In general, non-executive directors are best suited to provide the oversight role expected of them by shareholders. Proposals to increase or set a minimum number of independent directors, therefore, generally promote shareholder interests. However, the boards of many growth companies are comprised of management/owners, often including the founder. Since the interests of these management directors are already aligned with the shareholders, a requirement that would entail a significant change in the board may not be always appropriate in these cases.

3270 Adopt two-tiered (Supervisory/Management) board structure in place of unitary board.

CASE-BY-CASE. The merits of the new structure will be weighed against the merits of the old structure in terms of its ability to represent our interests adequately.

# 3300 Conditional release and Indemnification of Board.

3310 Ratify actions taken by Board during past year provided that local law does not exempt directors from liability for wrongful misconduct or suits arising from falsification of accounts.

Vote FOR unless there is evidence of inappropriate activity which has seriously damaged shareholders' interests.

3315 Ratify actions taken by Board during past year whenever local law frees directors from liability for wrongful misconduct or suits arising from falsification of accounts. (Netherlands, Scandinavia, Switzerland, etc.).

**AGAINST** 

3320 Authorize purchase by company of directors' & officers' indemnity insurance.

**FOR** 

3330 Indemnify directors with regards to particular actions.

CASE-BY-CASE. The vote will be in favor if the damage was caused by violations of the duty of care provided a "good faith" standard was satisfied. In addition, votes will be cast for increased indemnification proposals where a director's defense was unsuccessful, unless there is a final adjudication that the director acted in bad faith and not for a purpose that he or she reasonably believed to be in the best interest of the company.

3400 Actions, procedures, and functions of the Board.

<u>3410</u>	<u>Directors' voting in own interest</u> .
3411	Allow directors to vote on matters in which they are interested.
	CASE-BY-CASE. Generally the vote will be AGAINST unless it is shown the interest is not material or the proposal conforms with national regulations or stock exchange requirements.
<u>3420</u>	Changes to board meeting procedures.
3421	Change procedure for setting time and place of board meeting.
	FOR
3422	Change/set majority required to pass a resolution at a board meeting.
	CASE-BY-CASE. We prefer simple majority to super-majority.
3423	Allow directors to meet over the telephone or via other telecommunications media.
	FOR
3424	Change/set procedure for calling Board meetings.
	FOR
3425	Change quorum requirement for Board meetings.
	SAME AS 3422
3426	Allow delegation of board functions to committees.

FOR

3430 Designate directors to represent company in judicial proceedings. **FOR** 3500 Directors' eligibility requirements. 3510 Establish a requirement that directors hold shares in the company. AGAINST. Although we encourage stock ownership by directors, we believe this requirement is too restrictive. By eliminating desirable directors that do not have the means to own the stock, the requirement could be prejudicial to the company. 3520 Remove requirement that directors hold shares in the company. FOR. See 3510 3600 Directors' transactions with the company. 3611 Allow directors to enter into transactions with the company provided that each transaction be approved by shareholders. **FOR** 3612 Allow directors to enter into transactions with the company without requiring that each transaction be approved by the shareholders. **AGAINST** 3613 Allow review of directors transactions with company by an independent committee of the board during the year as long as shareholder ratification is sought at the next shareholders' meeting.

**FOR** 

3620 Forbid directors from entering into transactions with the company which are permitted under applicable law.

AGAINST

3625 Approve proposed transactions between directors and company.

CASE-BY-CASE. Consider whether proposed transaction unduly favors the director at the expense of the company.

3630 Ratify transactions between a director and the company which have already been entered into but not previously approved by shareholders.

CASE-BY-CASE. Consider whether the transaction has been at arm's length.

3700 Matters regarding shareholder oversight of the Board.

3710 Approve creation of a shareholder advisory committee (to the Board).

CASE-BY-CASE. Consider company's past performance and committee's composition.

3720 Approve establishment of shareholder committee to nominate Directors.

CASE-BY-CASE. Consider company's past performance and committee's composition.

- 3900 Other changes to Board actions, procedures, and functions.
- 3950 Approve unspecified changes in Board procedures.

**AGAINST** 

## **4000 CAPITAL STRUCTURE**

- 4100 Establishment of new classes of authorized shares
- 4101 Establish new class(es) of authorized shares with voting rights superior to ordinary shares, or entitled to elect a majority of the Board.

**AGAINST** 

4102 Establish new class(es) of authorized shares with voting rights inferior to ordinary shares.

**AGAINST** 

4103 Establish new class(es) of authorized shares with voting rights equivalent to ordinary shares.

**FOR** 

- 4110 Changes to existing classes of share capital.
- 4111 Increase authorized share capital, where management is given a general mandate to issue shares up to the limit of authorized capital without seeking specific approval (increase requested without reference to specific business purpose).

FOR increases not exceeding 100%. CASE-BY-CASE on increases above this limit. Consider whether the proposed increase is in the best interest of existing shareholders.

4112 Increase authorized share capital when a specific business purpose has been specified.

CASE-BY-CASE. For increases not exceeding 100%. Against increases above this limit if they could be used as an anti-takeover defense.

	CASE-BY-CASE. Consider whether the reduction in authorized share capital is for legitimate corporate purposes and not to be used as an anti-takeover tactic.
4114	Decrease (write off) issued share capital.
	FOR
4115	Extinguish/cancel some or all shares in issue.
	FOR
<u>4120</u>	Change borrowing limits/debt ceiling.
4121	Increase borrowing limits/debt ceiling.
	FOR
4122	Decrease borrowing limits/debt ceiling.
	FOR
4130	Set limits on conversion rights (of convertible securities).
	FOR
<u>4200</u>	Issues of new securities.
<u>4210</u>	Increase share capital by issue and allotment of shares where management must seek shareholder approval for each issue.

4113 Decrease authorized share capital.

4211 Approve issue of ordinary shares with regular voting rights without specific transaction or business purpose.

**SAME AS 4111** 

4212 Approve issue of ordinary shares with regular voting rights when a specific business purpose has been identified.

**SAME AS 4112** 

4213 Approve issue of ordinary shares with limited/restricted voting rights.

**AGAINST** 

4214 Approve issue of ordinary shares with no voting rights.

**AGAINST** 

4215 Approve issue of preference shares with no conversion rights.

AGAINST if the new issue is a blank check preferred that may be used as an anti-takeover device.

4216 Approve issue of preference shares convertible into ordinary shares.

CASE-BY-CASE. Consider the potential dilution impact of the conversion on earnings per share and voting power. If total dilution exceeds 10 percent, vote against.

4217 Approve issue of preference shares with warrants to purchase ordinary shares where fully-diluted ordinary shares are increased.

**SAME AS 4216** 

4219 Approve issue of preference shares without voting rights.

**SAME AS 4215** 

4220 Approve issue of shares pursuant to an existing option plan which has been approved by shareholders.

**FOR** 

4221 Approve issue of shares pursuant to an existing option plan not approved by shareholders.

CASE-BY-CASE. Vote AGAINST if options are offered at a discount or the company provides no information on option terms.

4222 Approve issue of unrestricted preference shares with voting rights to be established by the board on a when-issued basis ("blank check preferred").

AGAINST unless the company has pledged not to use the preferred for antitakeover purposes.

4223 Approve issue of shares having voting rights superior to ordinary shares or entitled to elect a majority of the Board.

**AGAINST** 

- 4230 Issue bonds, debentures, or other debt.
- 4231 Approve issue of straight debt securities.

**SAME AS 4121** 

4232 Approve issue of debt securities convertible into ordinary shares.

CASE-BY-CASE. Vote AGAINST if total dilution is greater than 10 percent over a 10 year period.

4233	Approve issue of debt securities with attached warrants to purchase ordinary shares.
	SAME AS 4232
4234	Approve issue of debt securities redeemable by issue of ordinary shares.
	SAME AS 4232
4235	Approve issue of bonds, debentures and other debt instruments.
	FOR
4240	Issue other securities convertible or exchangeable into ordinary shares.
	SAME AS 4232
4250	Issue other non-equity, non-debt securities.
	SAME AS 4232
4251	Issue Genusschein, Certificats d'Investissement (C.I.'s), Participation certificates (PC's), BDR's, or other types of non-voting participation certificates.
	AGAINST
4252	Issue Certificates de Droit de Vote (CdV's) or other detachable voting rights.
	AGAINST

4253 Issue warrants, options (outside of normal Co. compensation plans) or other types of subscription rights.

CASE-BY-CASE. Same as 4232.

4254 Approve private placement of any type of security.

CASE-BY-CASE. Vote against if the private placement contains extraordinary voting rights.

- 4300 Capitalization of reserves, share premium accounts, etc.
- 4310 Approve bonus issue of shares funded by capitalization of reserves, share permits or other account.

FOR

- 4400 Exchange offers, swaps, repurchases, self-tenders, etc.
- 4410 Exchange offers.
- 4411 Approve exchange offer made by company to own holders.

CASE-BY-CASE. Consider short-term gains of accepting the offer versus benefits achievable over the long-term by rejecting the offer.

4412 Approve exchange offer made by Company for securities of another company.

**SAME AS 4411** 

4413 Approve exchange offer made to Company holders by another company.

**SAME AS 4411** 

4415	Authorize conversion of convertible stock or bonds.
	FOR
4416	Authorize exchange of shares in exchange for Bons de Jouissance (France).
	FOR
<u>4420</u>	Stock repurchases.
4421	Approve public at-market share repurchases by Company.
(a)	of 0% - 10% of issued capital.
	FOR
(b)	of more than 10% of issued capital.
	CASE-BY-CASE. Consider whether the repurchase is for legitimate corporate purposes and not to be used as an anti-takeover tactic.
4422	Approve off-exchange share repurchases by Company.
	SAME AS 4421
4423	Approve resolution prohibiting any repurchase of stock by the Company without the consent of shareholders.
	FOR

4424	Approve resolution prohibiting Company from paying "greenmail" or otherwise repurchasing stock on preferential terms from certain holders only.
	FOR
4430	Cancellations and redemptions of outstanding securities issues.
<u>4500</u>	Preemptive rights of existing holders.
<u>4510</u>	Adopt preemptive rights to subscribe to securities issue(s).
4511	Adopt preemptive rights in general.
	FOR
4512	Adopt preemptive rights for a particular issue.
	FOR
4520	Suppress preemptive rights to subscribe to securities issue(s).
4521	Suppress preemptive rights in general.
	AGAINST
4522	Suppress preemptive rights for a particular issue when shares on which preemptive rights are to be suppressed < = 20% of issued capital.
	FOR

4523	Suppress preemptive rights for a particular issue when shares on which preemptive rights are to be suppressed > 20% of issued capital.
	AGAINST, unless the purpose of the issuance is in shareholders' interests, such as to facilitate an acquisition.
4524	Partially suppress preemptive rights for particular issue (for fractional entitlement).
	FOR
4525	Suppress preemptive rights re shares to be privately placed.
	FOR
4540	Maintain existing preemptive rights to subscribe to particular securities issue(s).
	FOR
<u>4600</u>	Modifications to rights appurtenant to or terms of particular classes of securities.
	CASE-BY-CASE. Ensure requested modification is in our interest.
<u>4700</u>	Exchange listings, registration and/or transfers of securities.
4710	Change method of registering securities issued by the company.
	SAME AS 4600
4715	Set minimum amount for transfer of shares.
	FOR

<u>4720</u>	Change method of transferring or recording transfers of securities issued by the company.
4721	Impose/tighten restrictions on share transfer.
	AGAINST the imposition or tightening of restrictions on share transfer if the transfer may be used to institute or strengthen a takeover defense.
4722	Repeal/relax restrictions on share transfer.
	FOR
4723	Approve mechanical change in transferring or recording transfers of securities (no effect on ability to transfer).
	FOR
4730	Authorize Directors to make application for one or more exchange listings for an issue of securities.
	FOR
<u>4800</u>	Other changes to capital structure.
4810	Subdivision of capital or stock split (reduce nominal/par value, increase No. of shares).
	FOR
4811	Authorize directors to dispose of fractional entitlements and to retain the proceeds for the benefit of the company.
	FOR

4820 Reverse stock split (increase nominal/par value, decrease No. of shares).

FOR

# 4900 Defensive/dilutive capital changes in face of public bid for company.

4910 Allow Board to issue additional voting shares without preemptive rights during a public tender offer for shares of the company.

**AGAINST** 

# 5000 GROUP CORPORATE STRUCTURE.

# 5100 Intragroup contractual relationships.

CASE-BY-CASE. Consider whether the proposal is in our interest.

## 5150 Approve terms for settlement of debt.

CASE-BY-CASE. Consider whether the proposal is in our interest.

## 5200 Intragroup equity relationships.

CASE-BY-CASE. Consider whether the proposal is in our interest.

# 5300 M & A Transactions.

CASE-BY-CASE. Consider whether proposal is in our interest. (Due to its immediate impact on the portfolio's performance, this decision is made by our international managers).

<u>5400</u>	Corporate Reorganization.
5410	Approve reorganization of division or department.
	SAME AS 5300
5411	Approve Scheme of Arrangement or other major restructuring.
	SAME AS 5300
<u>5500</u>	External Relations.
5510	Resolutions governing relations with suppliers and other companies (joint ventures, long-term supply, management, and similar contracts).
	FOR
5511	Ratify or renew management/profit-sharing contract with other companies (in which the company retains or gains management control over the other).
	FOR
5513	Cancel management/profit-sharing contracts with other companies.
	FOR
5515	Authorize directors to make legal claim under an existing contract.
	FOR

5516 Ratify or review contract under which control over company management is ceded to another company.

**SAME AS 5310** 

- 5520 Resolutions governing relations with customers.
- 5521 Authorize directors to enter into contract with customers.

CASE-BY-CASE. Consider whether the proposal is appropriate and in our interest.

- 5530 Resolutions governing relations with bank creditors.
- 5531 Authorize directors to enter into arrangement with bank creditors of the company (in context of receivership, bankruptcy, or similar status).

CASE-BY-CASE. Consider how our equity interests are protected.

5532 Authorize directors to enter into arrangement with bank creditors of the company (NOT in context of receivership, bankruptcy, or similar status).

**FOR** 

- 5540 Resolutions governing relations with bond holders and other non-bank creditors.
- 5541 Authorize directors to enter into arrangement with non-bank creditors of the company (in context of receivership, bankruptcy, or similar status).

**SAME AS 5531** 

5542 Authorize directors to enter into arrangement with non-bank creditors of the company (NOT in context of receivership, bankruptcy, or similar status).

FOR

# 5600 Liquidation & dissolution of the company.

5610 Approve liquidation/dissolution of company.

**SAME AS 5531** 

5620 Approve placing company under administration.

**SAME AS 5531** 

5630 Approve filing for voluntary bankruptcy.

**SAME AS 5531** 

5631 Authorize directors to apply to court for permission to suspend payments per Art 2.5 Law of the Suspension of Payment of 1922 (Spain).

**SAME AS 5531** 

5640 Discharge/indemnify liquidators from liability for actions taken during past fiscal year.

CASE-BY-CASE. Vote FOR unless there is evidence of inappropriate activity which has seriously damaged shareholders' interests.

6000 CORPORATE GOVERNANCE & CONTROL ISSUES.

<u>6100</u>	Shareholder stake disclosure; matters involving nominees vs. beneficial holders.
6110	Adopt stake disclosure requirement.
	FOR
<u>6120</u>	Change stake disclosure threshold percentage of issued capital at which an equity holding must be disclosed to the company or to a regulatory authority).
6121	Raise stake disclosure threshold to a higher percentage.
	Vote FOR these proposals. They are rare but on occasion managements submit them to conform with recent changes in home market disclosure laws or regulations.
6122	Lower stake disclosure threshold to a smaller percentage.
	AGAINST if the new limit is less than 3 percent. Otherwise, vote FOR.
<u>6130</u>	Change sanctions for non-compliance with stake disclosure requirements.
6131	Tighten sanctions for non-compliance with stake disclosure requirements.
	AGAINST
6132	Relax sanctions for non-compliance with stake disclosure requirements.
	FOR
<u>6140</u>	Distinctions between nominees & beneficial holders.

	AGAINST
6142	Establish a distinction favoring beneficial holders.
	AGAINST
6143	Provide for equal treatment of nominees & beneficial holders.
	FOR
<u>6150</u>	Restrictions on share holdings.
6151	Establish a limit on the percentage of capital or number of shares which a single shareholder may own.
	AGAINST
<u>6200</u>	Poison Pill Plan.
<u>6210</u>	Approve poison pill plan.
	CASE-BY-CASE. Approve only if the following factors occur:

6141 Establish a distinction favoring nominees/registered holders.

CASE-BY-CASE. Approve only if the following factors occur:

- sunset provision of two or three years
- qualifying clause that permits shareholders to redeem the pill in the face of a bona fide tender offer
- record of giving shareholders an opportunity to consider prior tender offers
- absence of other takeover defenses

# 6300 Procedures for conduct of general meetings.

6310	Set or change date or place of shareholders' meeting.				
	FOR				
6320	Set or change shareholders' meeting quorum requirements.  Vote FOR simple majority and AGAINST super-majority except where required by law.				
6331	Increase majority required for passage of ordinary resolutions.				
	AGAINST, except where required by law.				
6332	Increase majority required for passage of extraordinary resolution (including requirements for By-law/Article repeal or amendment).				
	AGAINST, except where required by law.				
6333	Decrease majority required for passage of ordinary resolution.				
	FOR				
6334	Decrease majority required for passage of extraordinary resolution.				
	FOR				
6340	Eliminate shareholders' right to call general meeting.				
	AGAINST				
6350	Prohibit shareholders' action outside general meetings.				
	AGAINST				

6351	Prohibit solicitation of shareholder consents to action in lieu of meeting				
6353	AGAINST Restrict inter-shareholder communications.				
	AGAINST				
<u>6400</u>	Corporate Governance-Related Legislation.				
6410	Opt in to anti-takeover or other harmful statute(s).				
	AGAINST				
6420	Opt out of anti-takeover or other harmful statute(s).				
	FOR				
<u>6500</u>	Voting-related matters.				
<u>6510</u>	Voting rights limitations.				
6511	Adopt new or tighten existing voting rights limitations.				
	AGAINST				
6513	Relax or repeal existing voting rights limitations.				
	FOR				
6515	Adopt system of supervoting rights attached to shares held for longer than some specified period.				
	AGAINST				

<u>6520</u>	Shareholder approval requirements.
6521	Establish supermajority vote requirement for shareholder approval of merger.
	AGAINST, except where required by law.
6522	Remove supermajority vote requirement for shareholder approval of merger.
	FOR
6523	Establish a requirement that more than a simple majority of votes be needed to amend or repeal by-laws.
	AGAINST, except where required by law.
6526	Establish a requirement that shareholders approve new issues of securities.
	FOR
6527	Establish a requirement that shareholders approve severance pay or other special compensation to company officers or directors.
	FOR
<u>6530</u>	Proxy Voting Mechanics.
6531	Change proxy card to allow for 2-way (pro/con) voting.
	FOR

6532	2 Assign to the usufructuary (beneficiary), instead of the trustee, the voting rights appurtenant to shares held in trust.					
	CASE-BY-CASE. Vote AGAINST if the company assigns voting rights to a foundation allied to management.					
6533	Change stockholder meeting procedures to require confidential voting of proxies.					
	FOR					
6534	Approve proposal that abstentions not be counted among votes "cast" in calculating voting percentages unless required by local law.					
	FOR					
6535	Require confidential voting by shareholders at general meetings.					
CEOC	Allows is mifficult about a bound as a superior of a common financial and a superior of a common financial and a superior of a s					
6536	Allow significant shareholders equal access to company-financed proxy statement to disseminate comments and voting recommendations on management-proposed resolutions.					
	FOR					
6537	Amend Articles concerning mechanics of proxy voting.					
	CASE-BY-CASE. Vote FOR proposals which facilitate proxy voting by local and foreign investors. Vote AGAINST proposals which hamper it.					
<u>6600</u>	Merger, Acquisition, and Tender Offer Procedures.					

6610	Increase shareholder	control over	company	making	acquisition	through
	tender offers.					

FOR

6620 Decrease shareholder control over company making acquisitions through tender offers.

**AGAINST** 

6630 Other business affecting company participation in tender offers.

CASE-BY-CASE. Consider whether our shareholder interests are promoted or weakened.

## 6640 "Fair Price" and similar provisions in two-tiered tender offers.

CASE-BY-CASE. Votes will be cast for management proposals to adopt a fair price provision as long as the shareholder vote requirement embedded in the provisions is no more than a majority of the disinterested shares. All other management fair price proposals will be voted against. In addition, votes will be cast for shareholder proposals to lower the shareholder vote requirement embedded in existing fair price provisions.

6650 Authorize directors to consider the interests of parties other than shareholders when evaluating a tender offer made for the shares of the company.

**AGAINST** 

## 7000 EXECUTIVE COMPENSATION AND STOCK OPTION PLANS.

## 7100 Establish stock option plan.

7110 Authorize Directors to grant stock options to executives or staff of the company or its affiliates (where further information is not known).

**AGAINST** 

## 7111 Adopt an executive or staff stock option plan meeting all following tests:

- (a) exercise price >= 100% market price of shares, and
- (b) total dilution <= 10% average per annum of fully-diluted issued capital, and
- (c) the plan is to have a disinterested administrator, and
- (d) the plan allows repricing of underwater options.

**FOR** 

7112 Adopt an executive or staff stock option plan which does not meet the tests set forth in #7111 above.

AGAINST if either tests (a), (b) or (c) are not met.

CASE-BY-CASE if total dilution exceeds 10 percent. Consider industry practice, company's performance relative to its industry, and percentage of stock options awarded to top executives

7118 Authorize Directors to grant options to a particular person or entity (not pursuant to a previously-approved stock option plan).

CASE-BY-CASE. Consider whether the award is appropriate or excessive. If not enough information is provided, vote AGAINST.

7120 Grant stock appreciation rights (SAR's) to executives or staff.

**AGAINST** 

7130 Employee Stock Ownership Plans (ESOP's).

7131 Authorize the establishment of an ESOP plan.

**FOR** 

7132 Require shareholder vote on an existing ESOP plan.

FOR

7213 Decrease options' exercise price as % of market price (reprice "underwater" options).

CASE-BY-CASE. Vote AGAINST unless request arises out of a broad market decline affecting all companies.

# 7214 Extend life of options.

FOR. Life extension reinforces the long-term commitment of the executive to the company.

# 7215 Shorten life of options.

AGAINST. The shortening of exercise periods limits the incentive aspects of the option.

7216 Set or change exercise delay (European style options).

CASE-BY-CASE. Vote FOR exercise delay -- to underscore long-term commitment, and AGAINST exercise shortening.

# 7217 Change eligibility requirements for participants.

CASE-BY-CASE. Consider the effects of the new requirements on potential stock dilution as compared with potential productivity incentives.

# 7300 Adopt other compensation scheme.

CASE-BY-CASE. Consider the appropriateness of the compensation scheme.

# 7320 Adopt profit sharing scheme.

7321 Approve amendments to employee profit sharing plan.

CASE-BY-CASE. Consider potential dilution as compared to potential productivity increases.

7322 Authorize Directors to extend life of employee profit sharing plan without otherwise changing its terms.

**FOR** 

7323 Authorize Directors to extend profit sharing plan to employees of subsidiary(ies).

**SAME AS 7321** 

# 7400 Authorize Company to lend money to participants to finance exercise of options.

CASE-BY-CASE. Vote AGAINST these proposals if loans are at below the market rate or without recourse.

## 8000 MEMORANDA OF ASSOCIATION, BY-LAWS, ETC.

8100 Add to or change business objectives clause in Memorandum of Association or similar.

CASE-BY-CASE. Consider how the changes may affect our interests as shareholders.

8200 Approve change to Company Name.

**FOR** 

# 8300 Changes to company's domicile, registered office or place(s) of business.

CASE-BY-CASE. Consider the conditions of the new jurisdiction versus those of the old jurisdiction.

8400 Technical & non-material changes to bring Articles into compliance with the provisions of new law, regulations, or stock exchange listing requirements.

**FOR** 

## 8600 Review or extend term of expiring Articles.

CASE-BY-CASE. Consider whether renewal or extension promotes or weakens our interests.

# 8800 Social Agenda Proposals.

Overall, social agenda proposals are not supported. However, in those cases where the industry is poorly regulated, and the company's financial performance as well as the company's behavior in the area object of the proposal are substandard, the proposal may be considered favorably if implementation of the proposal will result in an increase in shareholder value. Proposals asking for a report will be approved only if the report can be produced at a minimal cost.

## 9000 PROCEDURAL ITEMS.

## 9200 General meeting formalities.

FOR